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1 October 1954

Mr. Allen W. Dulles  
Director, Central Intelligence Agency  
Washington, D. C.

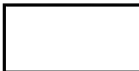
Dear Allen:

We enjoyed your visit here and we hope that you found it as profitable as did we. I have hardly had a moment since my return from the week's vacation [redacted] but will now take the opportunity to bring you up to date on occurrences since you were here.

General Doolittle arrived; we briefed him as fully as possible in the time available and answered such questions as he had to ask. I had [redacted] several others at the house the evening of Doolittle's arrival and we utilized that period for general orientation. He seemed very much interested in the various elements of the briefings, but it was evident that all essential elements of his report had already been decided upon. He so indicated in discussions with me and remarked that his principal reason for making the trip was to prevent future criticism that the report had been prepared without field consideration. Doolittle did not indicate to me any specific points to be included in his recommendations, but I have no doubt that he has already informed you of them.

Just before Doolittle's arrival I spent several days [redacted] The physical setup [redacted] is excellent now. It should do much to eliminate some of the administrative difficulties we have had with [redacted] heretofore. So far as [redacted] is concerned, my visit further confirmed reservations that I indicated in discussions with you. However, any further consideration for the future should, I think, await [redacted] visit in October. [redacted] will be able to examine all aspects of the particular problem and advise with you as to what should be done when he returns.

In accordance with your request, I went to [redacted] last Tuesday and saw [redacted] I briefed him in broad terms on the [redacted] coordination problems, and the probable effects of the changing political situation. I emphasized the importance of resolving the "Agreed Activities" problem and also the concern of the Military relative to continuation of [redacted] He seemed quite understanding and appreciative of our effort.



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One other point continues to cause me much concern--the future of the  
 Your directive of 19 December is entirely sound. My concern is the reluctance we encounter in almost every effort to terminate operations and activities and the corresponding tendency to increase rather than to reduce operations. Cases in point which we wish to reduce materially and which we are now required to continue. Another case in point has to do with the  
 These have represented a very expensive operation with almost no return whatsoever, nor is there plan for making any operational use of them whatsoever. Their potential for operational use is entirely minimal. I mentioned to you the desire to expand  
 There have been others. It seems to me important to determine the course you wish to take and to resist all efforts toward expansion until appropriate reductions have been effected. Unless Headquarters elements, as well as carry out the spirit of your directive of 19 December to the fullest possible extent, the is likely to be confronted within the next twelve to eighteen months with emergency reductions. I would appreciate guidance in this respect so that I can do whatever will be most helpful during the months that I shall remain here.

You have no doubt been advised of the  
 There is every indication that there have been considerable frauds over a long period of time. We cannot tell what the outcome will be as yet, but you will be kept fully informed, I am sure.

sent me a copy of the letter which the Secretary of Defense addressed to the Secretary of State on the continuation of  
 We can only hope that will not be so rushed as to preclude adequate protection of intelligence interests in this and in other respects.

With warm personal regards, I am

Sincerely yours,

General, USA, Retired

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Orig. to COP for reply for DEC1 signature;  
 Copy to DEC1 "Shuttle File"; ✓  
 Copy to Exec.

Alice -

For the Director's "Doolittle  
File", per JSE.



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